





2025 Annual Economic Report

Capturing and quantifying the contribution of the defence sector to the UK economy

Executive Summary

Highlights from the 2025 JEDHub Annual Economic Report

20%

Growth in total defence FTEs from 2022 to 2023

People in Defence Employment (pg.6)

The defence sector remains a vital element of regional employment, sustaining job opportunities throughout the UK.

Increase in R&D spend from 2021 to 2023

34%

Investment and SkillsRecruitment and Trainees (pg.16)

The defence industry is increasingly committed to investment in research and development, driving innovation throughout the sector

15%

Revenue growth from defence activities from 2022 to 2023

Value Headline Figures (pg.11)

Defence revenue continues to rise, driven by a 16% increase in the value of domestic revenues from 2022 to 2023.

Intermediate goods & services spending on UK suppliers

68%

Supply Chain Supply Spend (pg.28)

For every £1 spent by surveyed companies on defence goods and services production in 2023, 68p was spent with UK suppliers.

Foreword



Chris Nunn
Chief Executive Officer,
UK Defence Solutions
Centre

We are pleased to welcome the publication of the fourth iteration of the Joint Economic Data Hub's Annual Economic Report. The report provides impartial and objective analysis of the UK defence sector, offering a valuable contribution to understanding its role in supporting both our national security and wider prosperity.

The continued collection and analysis of defence economic data is essential in shaping our understanding of the sector and informing future policy. This work will be central to delivering the Government's priorities to utilise defence investment to support growth and will directly support the implementation of the recently published Defence Industrial Strategy. By providing a robust evidence base, the report helps ensure that decisions reflect the enduring contribution of the defence sector and its importance to the UK's security, economy and industrial base.

The preparation of this report has been made possible through close collaboration between government, industry and academia. Whilst housed at the UKDSC, this report is only made possible through a joint endeavour with the Defence Growth Partnership (DGP) and Ministry of Defence (MOD). We would like to thank all those who have supported this work, including colleagues across government departments, industry partners who provided data and insights, and members of the academic community who offered independent review and expertise.

In particular, we are grateful to Professor Trevor Taylor (Royal United Services Institute), Emeritus Professor Keith Hartley (University of York), Professor Ron Smith (Birkbeck, University of London) and Fenella McGerty (IISS) for their continued input and guidance. Their contributions help ensure the report remains a credible and trusted resource.

Introduction

2025 JEDHub Annual Economic Report

The 2025 JEDHub Report marks another key successful iteration of the JEDHub project. Consistent with prior years, this report provides an objective view of the economic impact of the UK defence industry.

Unless stated otherwise, the data points analysed throughout the report were collected by UKDSC through the 2024 JEDHub Industry Survey, which focused on the 2022 and 2023 calendar years. In order to contextualise the findings, external sources are included where appropriate. This combination allows for both detailed annual snapshots and longer-term trend analysis of the performance of the defence industry. The construction and manufacturing industries have been drawn upon as comparative industries in this report. The similarities present across these industries, such as large-scale capital investment, complex supply chains and significant employment impacts, make them well suited for meaningful comparison.

The defence sector described in this report refers to the UK's defence industrial base. The JEDHub Industry Survey gathers company-level data spanning revenue, employment demographics, investment in skills and R&D, and supply chain activity — all with the goal of bettering our understanding of the sector's economic footprint and strategic importance to the UK economy.

The sections within the report are as follows:



1. People in Defence



2. Value



8. Investment and Skills



4. Trade



5. Supply Chain

While 16 companies participated in this year's survey, the respondent group differs from previous years. A complete list of participants is available in the conclusion (see Slide 35). Varying response rates across different survey sections and reporting years mean that some figures in this report are not directly comparable with those in earlier editions. As such, year-on-year comparisons presented here focus primarily on the two-year period captured by the 2024 survey. For longer-term insights, trend analysis remains the most reliable approach.

It's important to note that some respondents were unable to provide data for every metric. Where applicable, survey response rates are detailed in the accompanying data tables. All financial figures are shown in current (in-period) price levels.

1. People in Defence





Employment



82,300

19.9%

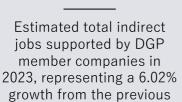
98,710

Surveyed defence FTEs in 2022

growth

Surveyed defence FTEs in 2023

Regional Defence FTE Distribution



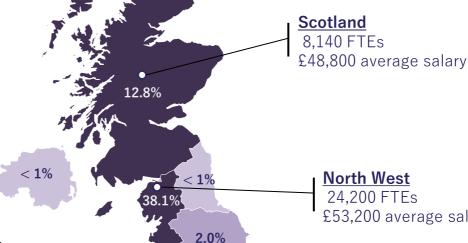
South West

13.970 FTEs

93,270¹

year

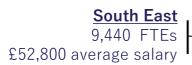






London

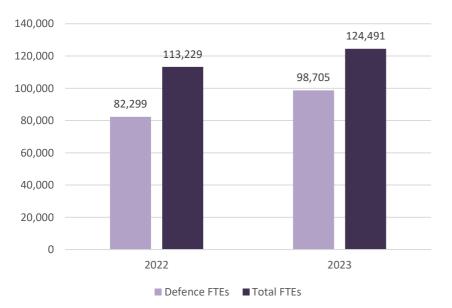
2.9%



£47,500 average salary



22.0%





1.9%

19.9%

Growth in total Defence FTEs



65,840

Defence FTEs were supported by domestic revenue (67%).



32,870

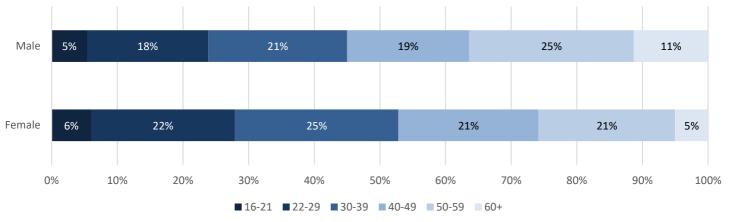
Defence FTEs were supported by international revenue (33%).

Demographics

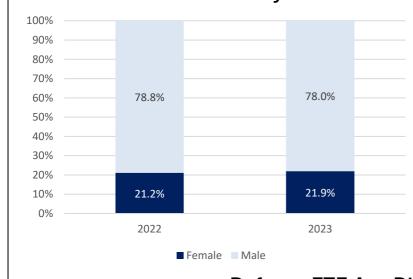


Defence Workforce Demographics 2023

From 2022 to 2023, the proportion of workers aged 40 and under increased for both males and females. The median age for men fell from 43.4 to 42.4, with the proportion of men under 40 increasing from 43.0% to 45.0%. For females, the proportion of workers under 40 increased from 50.3% to 52.8%, with the median age falling from 39.9 to 38.9







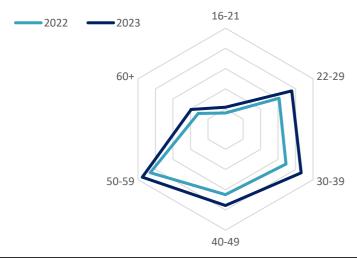




The proportion of surveyed female defence FTE's increased by 0.7% from 2022 to 2023, with the number of total female defence FTEs increasing by 25%.

The ONS estimates **females** accounted for 24.0% of wider manufacturing FTEs in 20231

Defence FTE Age Distribution



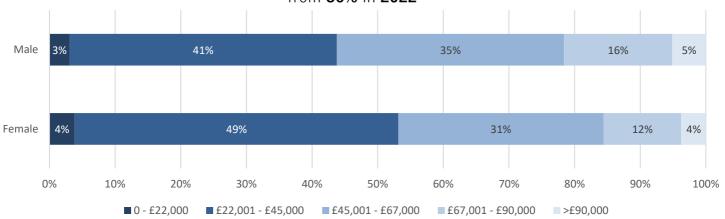
The overall **growth** in **defence FTEs** seen from 2022 to 2023 has primarily been driven by an increase in the number of workers under the age of 40.

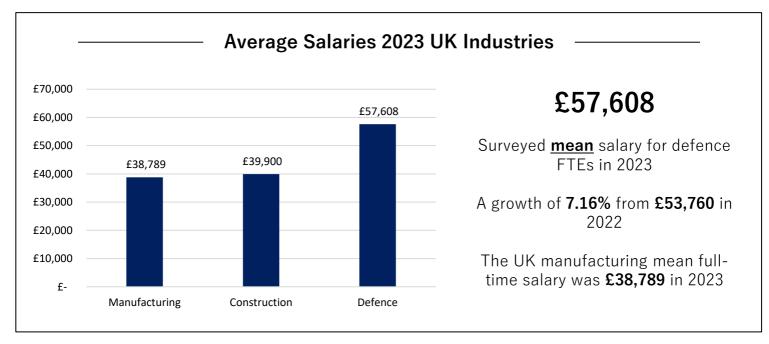
The largest increase seen was in the 30-39 age bracket, with 4,330 new defence FTEs counted in this bracket in 2023 compared to 2022.



Defence Wage Distribution 2023

56% of Male FTEs were in high wage brackets (£45,001+) in 2023, increasing from 47% in 2022. 47% of Female FTEs were in higher wage brackets (£45,001+) in 2023, increasing from 36% in 2022





£47,326

Estimated <u>median</u> salary for defence FTEs in 2023

A **12.7%** increase from £41,980 in 2022

The median salary for all manufacturing jobs was £31,262 in 2023¹

£48,512

Surveyed median **male** defence FTE salary, 2023, up 12.3% from 2022



Higher than the manufacturing median of £35,788²

£43,527

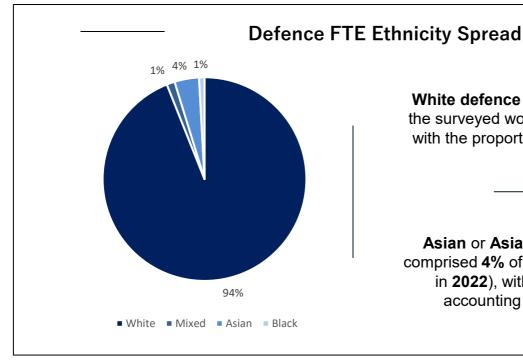
Surveyed median **female** defence FTE salary, 2023, up 13.6% from 2022



Higher than the manufacturing median of £27,027²

Diversity





White defence FTEs represented 94% of the surveyed workforce in 2023, consistent with the proportion of white FTEs in 2022.

Asian or Asian British defence FTEs comprised 4% of the workforce in 2023, (3% in 2022), with other ethnic groups accounting for the remaining 2%.

The data presented below is sourced from the Women in Defence Insight and Data Report 2023. The Women in Defence organisation seeks to promote gender equity and female representation within the UK's defence ecosystem.

Female Representation by Seniority and Sector 2023¹ 45% 39% 40% 36% 35% 32% 30% 27% 24% 25% 22% 20% 20% 20% 14% 15% 12% 10% 10% 6% 5% 0% Manager Senior Manager Director Board Civil Service Armed Forces Industry

Female representation across upper management positions is consistently higher within the defence industry than the armed forces



Within upper management positions across the defence industry, director roles see the highest levels of female representation, at 24%.



2. Value



Headline Figures



Yearly Comparison

2022

2023

£11.1bn

GVA from defence activities
3.2% decrease

£10.8bn

Revenue from Defence Activities 15.0% increase

£33.2bn

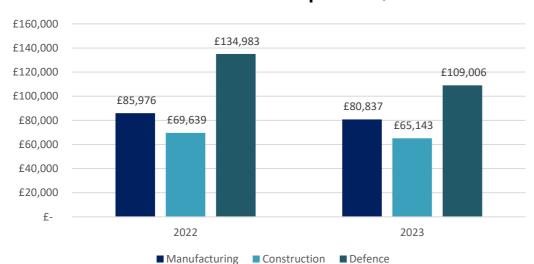
£28.9bn

Intermediate
Defence Goods and
Services Spending
30.2% increase

£13.4bn

£10.3bn

GVA per Job/FTE 2023¹



The 19.2% decrease in GVA per defence FTE from 2022 to 2023 coincides with a fall in both construction and manufacturing GVA per job.

International Revenue



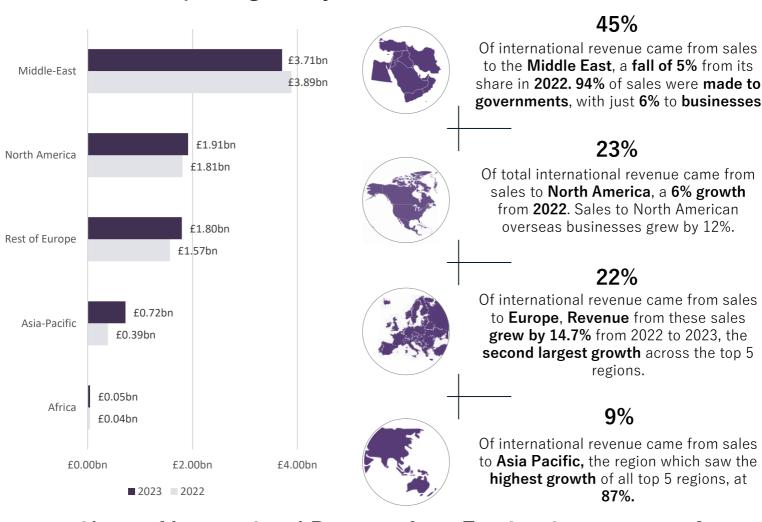
£7.7bn

£8.2bn

Surveyed international revenue in 2022

Surveyed international revenue in 2023

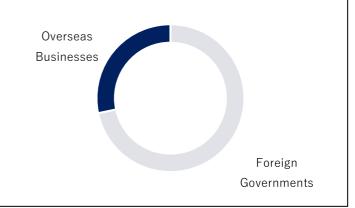
Top 5 Regions by International Revenue 2023



Share of International Revenue from Foreign Governments & Overseas Businesses

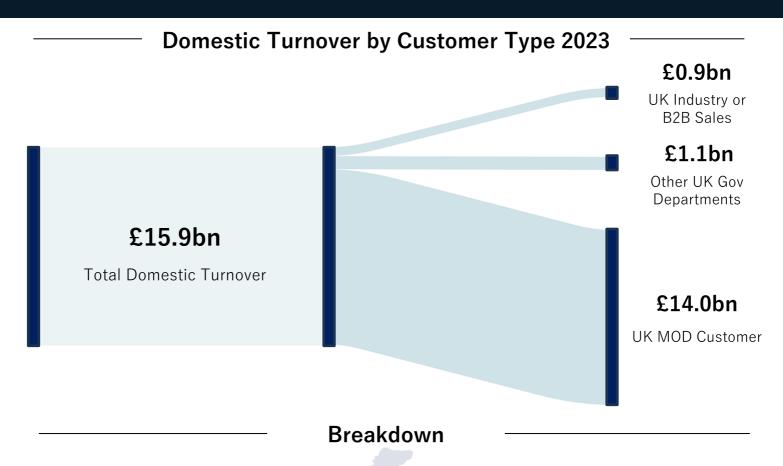
Revenues from sales to overseas businesses increased by 14% from £2.04bn in 2022 to £2.32bn in 2023.

Revenues from sales to foreign governments increased by 4% from £5.66bn in 2022 to £5.89 in 2023. Only 19% of revenues from North America were from foreign governments in 2023, the lowest of all regions.



Domestic Revenue





15.2%

Growth in turnover from sales to the UK MOD, the largest defence customer for industry, from 2022 to 2023, increasing from £12.13bn to £13.97bn.

34.8%

Increase in the value of sales to other UK businesses, from 2022 to 2023, increasing from £638m to £860m.

19.5%

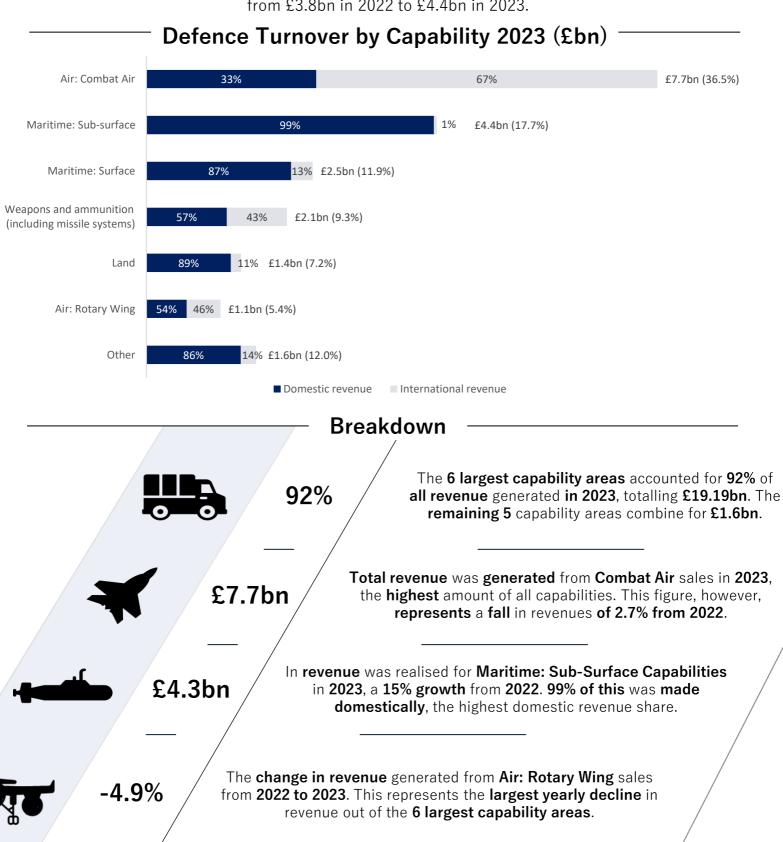
Growth in turnover from sales to other UK government departments, from 2022 to 2023, increasing from £900m to £1.08bn.

Total Defence Turnover (£bn) Total defence turnover £30.00 £24.1bn increased by £2.7bn from £21.4bn 2022 to 2023, with the £20.00 34% 36% proportion of domestic ■ Domestic turnover increasing by 2 66% £10.00 64% International percentage points %, from 64% to 66%, over this £0.00 period. 2022 2023

Revenue by Capability



Combat Air sales generated the highest amount of revenue for the defence industry in 2023, totaling £7.7bn, falling from £7.9bn in 2022. Revenue garnered from Maritime Sub-surface capabilities saw the highest growth across all capabilities over this period, increasing by 15.0% from £3.8bn in 2022 to £4.4bn in 2023.



3. Investment and Skills

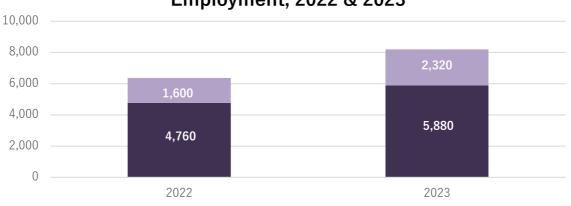




Recruitment & Trainees







23.5%

Growth in apprentice employment by defence firms from 2022 to 2023.

29.0%

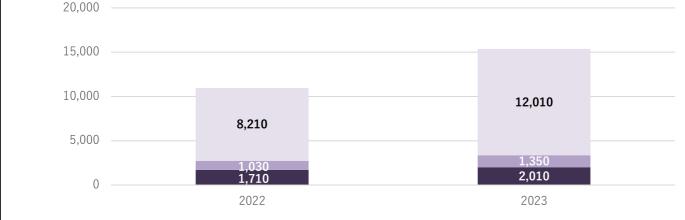
■ Apprentices ■ Graduate Trainees

Total growth of apprentice and graduate trainee employment from 2022 to 2023.

45.2%

Growth in **graduate trainee employment** by defence firms from 2022 to 2023.





■ Graduate Trainees



■ Apprentices

48.7%

Growth female
experienced/other hires from
2022 to 2023, compared to
44.82% growth in men.



■ Experienced/Other Hires

40.3%

Total defence recruitment increase, from 10,955 in 2022 to 15,368 in 2023.



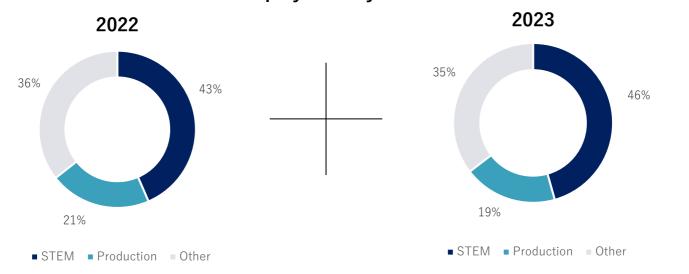
24.2%

Increase in female apprentices hired from 2022 to 2023, compared to 15.37% growth in men.

High Skill Sector



Defence Employment by Job Function





45.6%

Proportion of FTEs in STEM Roles 1

Up from **43.5%** in 2022. Of these, **85.6%** were male and **14.3%** were female, an increase from **12.1%** in 2022.



18.9%

Proportion of FTEs in Production Roles 1

Down from **20.9%** in 2022. Of these, **88.1%** were male and **11.9%** were female, an increase from **11.5%** in 2022.



35.4%

Proportion of FTEs in Other Roles 1

Down from **35.6%** in 2022. Of these, **60.4%** were male and **39.6%** were female, the same proportions as 2022.

Defence Employment by Product Lifecycle Activity 2023²



19.9%

Surveyed defence activity in **Research & Development**, 20.5% in



36.5%

Surveyed defence activity in

Manufacturing & Production, 38.9% in 2022



35.9%

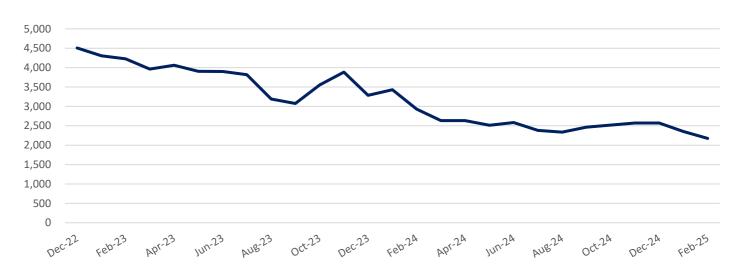
Surveyed defence activity in **Customer Services, Training and Support**, 36.3% in 2022

Vacancy Trends



The data presented on this slide is sourced from Matchtech, a defence and security recruitment firm who collect and analyse defence vacancy data specific to the UK defence industry.

Number of UK Defence Prime Vacancy Listings¹

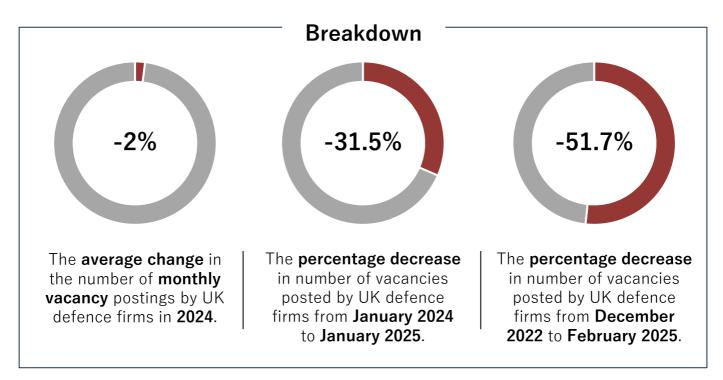


4,507

Vacancies were listed by UK defence firms in **December 2022**, the **highest** number over this period.

2,175

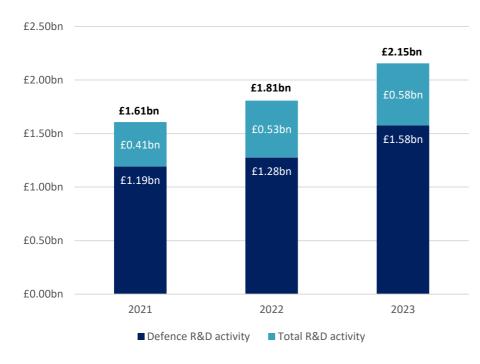
Vacancies were listed by UK defence firms in February 2025, the lowest number over this period



R&D Activity



Surveyed R&D Activity (£bn)

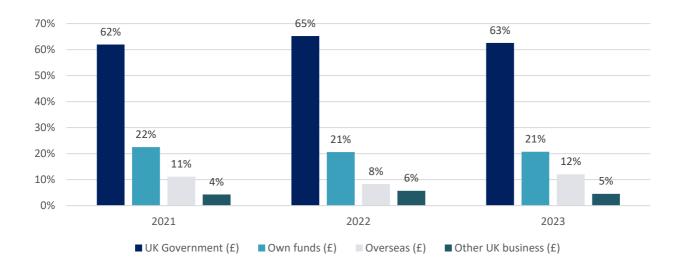


From 2021 to 2023, total R&D activity by surveyed companies increased by 34.1%, from £1.61bn to £2.15bn

Over the same period, defence **R&D** activity increased by 32.1%, from £1.19bn to £1.58bn

Defence R&D accounted for 73.1% as a proportion of the total of surveyed R&D activity in 2023, falling slightly from 74.2% in 2021.

Top 3 Surveyed Funding Sources for Defence R&D (%)



33.4%

Growth in the value of defence R&D from the UK government from 2021 to 2023, from £0.75bn to £1.00bn.

42.7%

Increase in overseas R&D investment value, the largest of any source, from £0.13bn in 2021 to £0.19bn in 2023

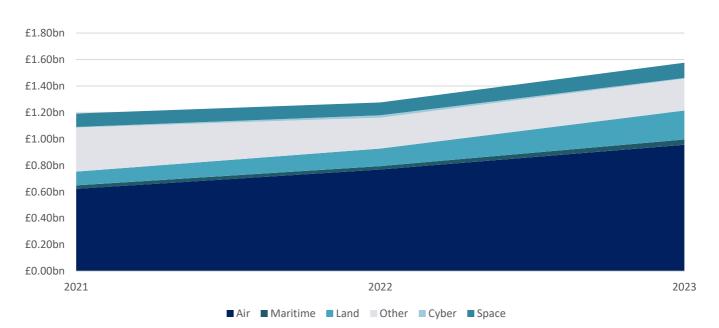
63.2%

The **total proportion** of defence R&D sourced from the **UK government** from **2021** to **2023**.

R&D by Domain



Defence R&D Spending by Capability Area (£bn)





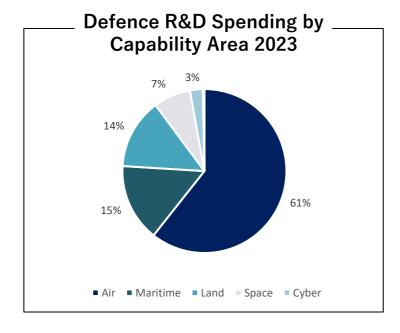
Maritime R&D saw a growth of 45% from £27m in 2021 to £40m in 2023. The area accounted for 15% of total defence R&D in 2023.

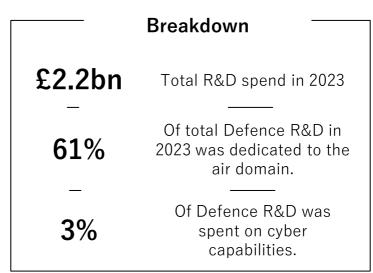


R&D investment into air capabilities is the most significant capability area, growing 54% from £622m in 2021 to £956m 2023



Investment into land based R&D saw the most significant growth from 2021 to 2023 growing 112% from £103m to £219m





4. Trade

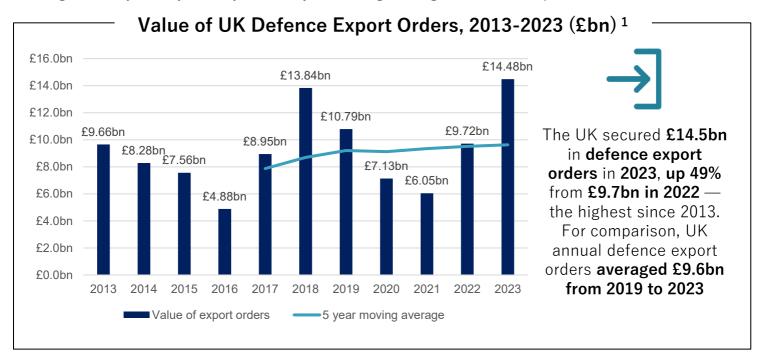


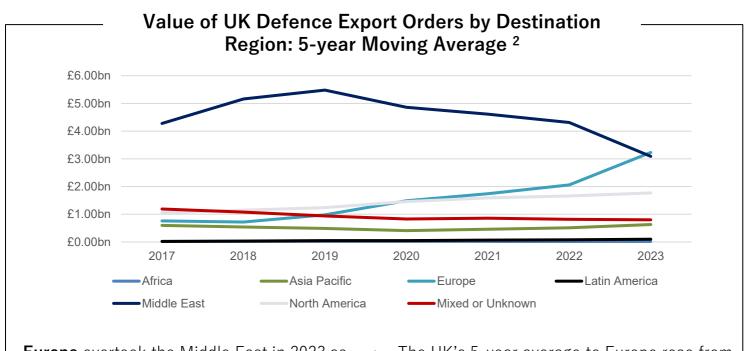


Export Orders



The data reported bellow is derived from UK Defence and Security Exports (UKDSE) UK Defence Export Statistics. Due to the inherent volatility of defence exports, which can fluctuate significantly from year to year, a 5-year rolling average is used to report the value of orders.





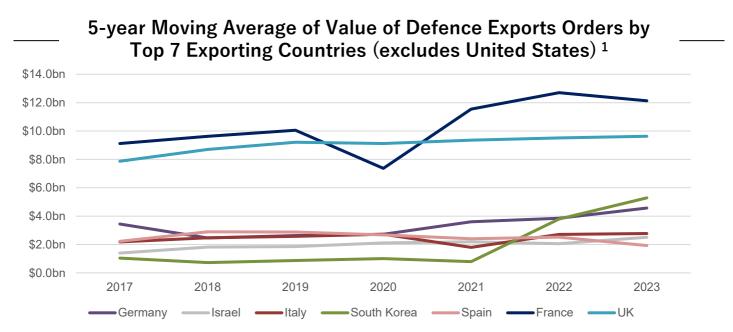
Europe overtook the Middle East in 2023 as the largest regional market for UK defence export orders, accounting for 34% of total export value. This was largely driven by major deals, particularly with Poland.

The UK's 5-year average to Europe rose from £1bn to £3.2bn from 2019 to 2023, **Middle East exports** have **declined** since **2019** due to a fall in orders after major 2018 contracts with Qatar.

Export Orders

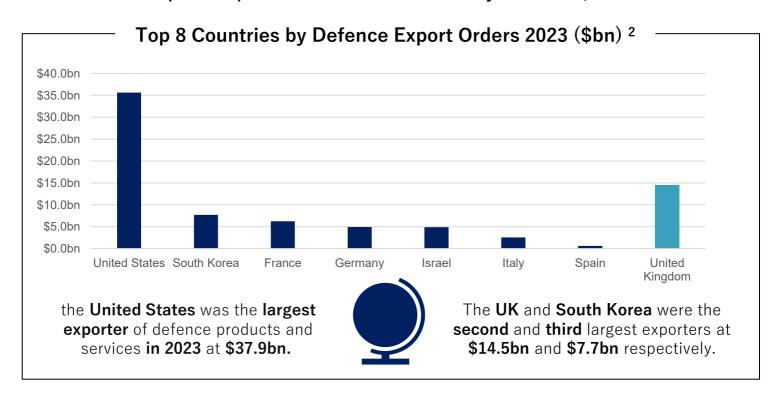


The comparisons shown on this slide are based on MOD analysis of publicly available data sources. The methodological approach of this source may leave some exporters or importers under-represented, potentially by a significant margin, compared to others.



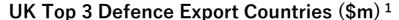
Whilst the **United States** has been the **largest defence exporter** globally **from 2019 to 2023**, with **exports totaling \$261bn** from 2019 to 2023, the above analysis excludes the US, offering a comparison to the UK's **more direct defence export competitors**.

The UK held the second highest 5 year moving average amongst this group (\$9.6bn) in 2023, with France having the highest (\$12.1bn). The UK's 5 year moving average trend for its defence exports has been markedly stable compared to other nations.



Exports





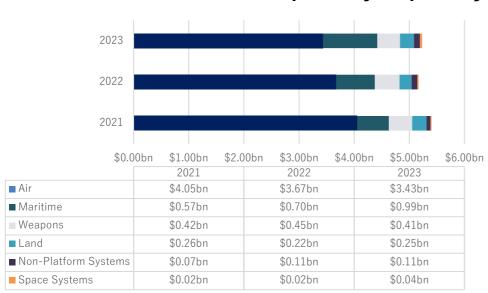


The **USA** saw the **largest** year-on-year **fall** in export value, by **\$51m** from **2022 to 2023**

Exports to **Germany rose** by \$149 from 2021 to 2023, the only country of these three to see an increase

Exports to Australia fell in value from \$437m in 2021 to \$367m in 2023, the largest total decrease over this period.

2021-2023 Exports by Capability (\$bn)²



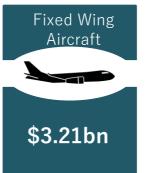
Air was the most significant export capability in 2023, accounting for £3.43bn, or 66% of total exports.

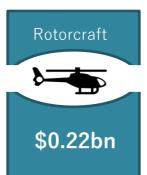
Maritime exports are consistently the second most important capability from 2021 to 2023, accounting for 19% of total exports in 2023.

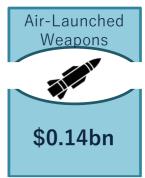
Top 5 2023 Exports by Capability Sub-Category ³







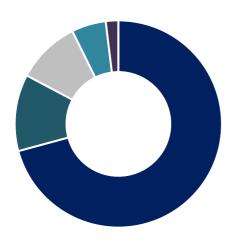




Imports



UK 2023 Imports by Capability¹



- Non-Platform Systems
- Land
- Weapons
- Air
- Maritime





Land accounted for 12% of all imports



Air accounted for **5%** of all imports



Weapons accounted for 10% of all imports



Maritime accounted for 2% of all imports

UK Imports by Capability 2021 to 2023 (\$bn)²



Statistics

\$1.75bn

The largest decrease in import value by capability was in **Weapons**.

127%

The **largest rise** in imports by capability was in **Non- Platform Systems**, rising by \$5.82bn.

\$0.56bn

The total increase in the value of Land imports from 2021 to 2023.

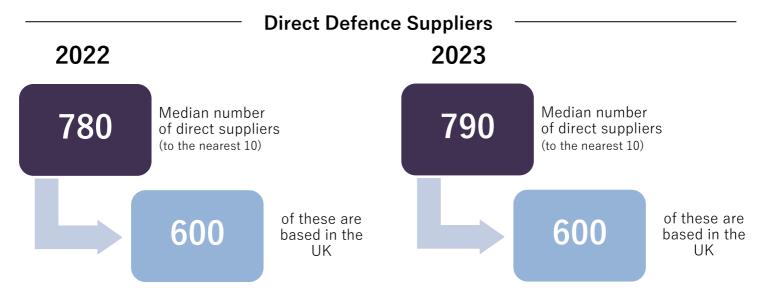
5. Supply Chain





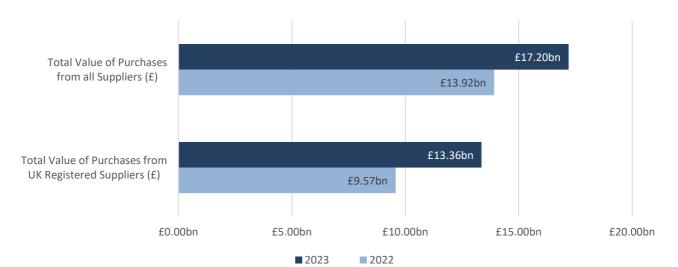
Supply Spend





Total Supply Spending

From defence firms in 2022 and 2023 on their entire supply chain (including non-defence related goods and services).





The total value of purchases from UK registered suppliers increased by 39.6% from 2022 to 2023.



The total value of purchases from all suppliers in the defence supply chain increased by 23.6% from 2022 to 2023



The value of supply chain spending on UK registered suppliers from companies with over £1bn in revenue increased by 28.8% from 2022 to 2023.

Defence Spend



Defence Supply Spend 2023

£13bn

Total Value of Intermediate Goods Purchased to Produce Defence Goods and Services

An increase of 30.17% from £10.3bn in 2022

For every £1 spent by surveyed companies on defence goods and services production in 2023, 68p was spent with UK suppliers.

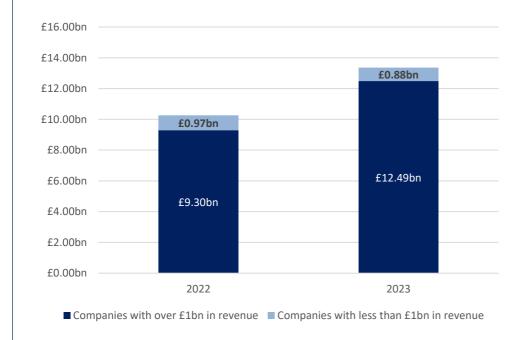
In 2022, £6.8bn was spent out of a £10.3bn total. Spending on UK firms for defence goods and services thus rose from 67% to 68%



Defence firms spent £9.1bn on defence goods and services from UK registered suppliers in 2023, out of £13.4bn total spending in this area.

Value of Purchases on Defence Goods & Services by Firm Revenue Size

Companies with over £1bn in revenue were the main drivers of increased spending on defence goods and services.



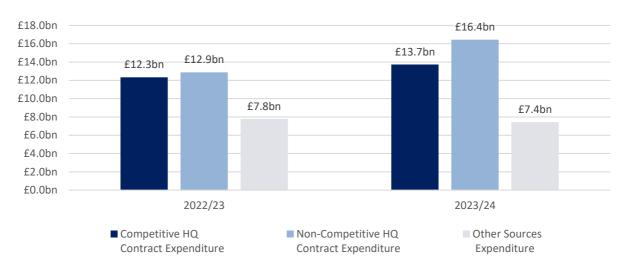


Companies with over £1bn in revenue spent **£12.5bn** on the production of defence goods and services in 2023, 93% of total spending in this area, compared to 92% in 2022 at £9.3bn.

MOD Spend



Total MOD Core Department Expenditure by Competition Type (£bn) ¹

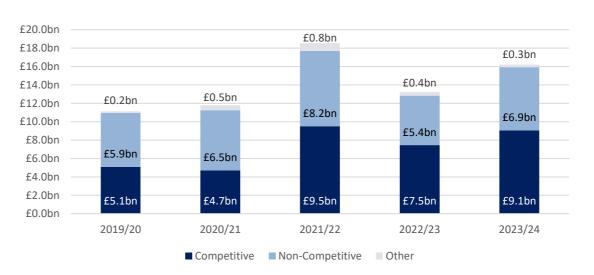


From 2022/23 to 2023/24, total MOD direct core department expenditure grew by 14.0% from £33.0bn to £37,6bn. From 2021/22 to 2022/23. total MOD core department expenditure grew by 15.2%.

Growth in the value of non-competitive contracts from £12.9bn to £16.4bn was the primary driver of this increase, with the proportion of expenditure on these contracts increasing from 39% to 44%.

New MOD Contracts by Competition Type (£bn) ²





The total value of new contracts placed in 2023/24 increased by £5.3bn (18.7%), from £13.2bn to £15.7bn.

The value of both competitive (19.5%) and non-competitive (22.3%) contracts rose over this period

Competitive contracts were the most significant type of new contract, at 57% of the total, increasing from 56% the year prior.

UK Defence Manufacturers



The ONS UK Manufacturers' Sales by Product (PRODCOM) data measures sales of products by UK manufacturers classified by SIC Codes.1

Much of the manufacturing activity in the defence supply chain is captured by four military codes in the ONS PRODCOM data: weapons, ships and vessels, aircraft, and fighting vehicles. This data is analysed below.1,2

£15.4bn

Total sales turnover of the four PRODCOM military codes, 2023¹

Overall sales turnover in military codes has increased by 15% since 2022.



159

Total number of unique enterprises identified²

53% of these had activities in the military aircraft code, increased from 46% in 2022.



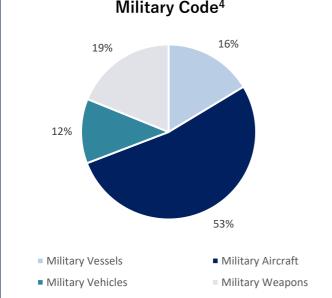
76%

Turnover accounted for by top 5 enterprises³

81% of enterprises operate in one code, a decrease of 5% from 2022.



Count of Defence Manufacturers by Military Code⁴



Defence Manufacturer Revenue⁵



£7.0bn

In revenue was made by military aircraft enterprises in 2023, a growth of 13% from 2022 and the most significant Military Code.



£2.7bn

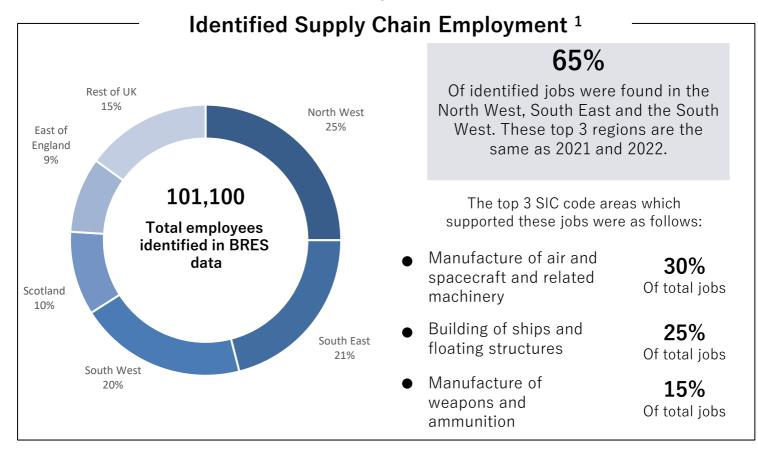
In revenue was made by military weapons enterprises in 2023, a growth of 23% from 2022 and the highest growing Military Code.

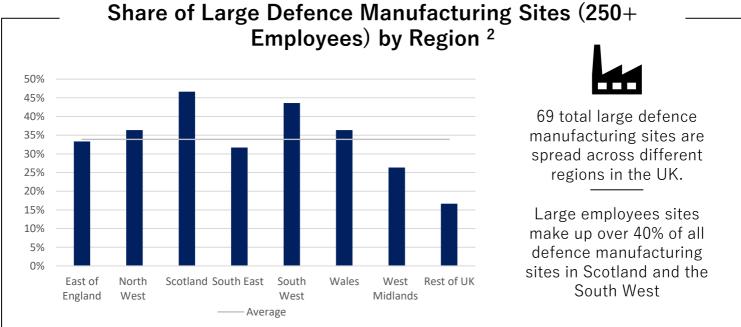
Supply Chain Employment



The ONS business Register and Employment Survey (BRES) dataset publishes estimates for employment by region and industry.¹

The **159** enterprises identified in the PRODCOM data on the previous page as producing goods in the four military manufacturing codes have been matched with employment data in the ONS BRES dataset. **Unlike** the JEDHub data analysed in the 'People in Defence' chapter, the jobs identified here are not limited to defence-specific roles.





Conclusion



Key Takeaways

1. People in Defence

Total defence FTEs grew by 19.9% from 2022 to 2023 The proportion of female defence FTEs increased by 0.7% The **median salary** for defence FTEs **rose by 12.7%** from 2022 to 2023, with the **mean rising** by **7.16%**



2. Investment and Skills

Apprentice and graduate trainee employment rose by 28.96% from 2022 to 2023.

The proportion of **FTEs in STEM** rose **increased** by **2.1%**. Total R&D activity increased by 34.1% from 2021 to 2023, with 61% of defence R&D dedicated to the air domain in 2023.



3. Value

Total GVA from defence activities decreased by 3.2%, potentially driven by in increase in costs, with the value of purchases made in defence goods and services production increasing by 30.2%.

Total defence turnover increased by £2.7bn.

Combat Air generated the **most revenue** in out of all capabilities in 2023, accounting for 36.5% of total revenues.



4. Trade

The UK secured £14.5bn in defence export orders in 2023. The **US** is the **largest export destination** for UK defence goods and services, accounting for \$765m in 2023.

Air capabilities remain the most significant defence export for UK

industry through 2021 to 2023.

71% of all defence **imports** were **non-platform systems** in 2023.



5. Supply Chain

The value of purchases from **UK registered** suppliers **increased** significantly from 2022 to 2023, **by 29.6%.**Companies with over £1bn in revenue accounted for 93% of total

spending on the production of defence goods and services in 2023.



Looking Forward

The JEDHub Principles

In alignment with previous iterations of the JEDHub Annual Economic Report, this years analysis has upheld the same principles which have been deployed previously.



Joint Activity

Collaboration across the UKDSC, government, industry, and academia—acknowledging that data and expertise are distributed among multiple stakeholders.



Collect Once, Use Many

To foster collaboration between government and industry, while minimising repeated effort throughout the defence industry.



Independent and Impartial

To ensure that government, industry, and all the JEDHub's stakeholders can trust in the data's quality and reliability.



Better and More Consistent Data

That offers progressively more detailed, granular and accurate insights, highlighting trends across time.

The 2024 JEDHub Annual Economic Report marks another major steppingstone in our ongoing effort to better understand the economic impact of the UK defence industry. Drawing on lessons from our previous two reports, this year's iteration benefits from a robust and consistent survey process. We hope that continued efforts such as these bring us closer to our aim of delivering high-quality, reliable data which provides meaningful insights for policymakers, industry leaders, and our wider public audience.

We remain committed to continually enhancing both the accuracy and efficiency of our data collection. This report is the result of close collaboration with the JEDHub Delivery Working Group, which includes representatives from the UK Defence Solutions Centre, Ministry of Defence, Department for Business and Trade, His Majesty's Treasury, Office for National Statistics, ADS, and Make UK.

Finally, we would like to express our gratitude to the JEDHub Industry Working Group for their valuable input and ongoing support in shaping the development of this report. The inputs from all of these organisations, and each respondent to the annual survey, are invaluable to the continued success of the Annual Economic Report.

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https://www.aace.co.uk/

AIRBUS

https://www.airbus.com/en/our-worldwidepresence/airbus-in-europe/airbus-in-the-united-kingdom

ATKINS

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https://www.babcockinternational.com/



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GENERAL DYNAMICS

United Kingdom Limited

https://generaldynamics.uk.com/



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THALES

https://www.thalesgroup.com/en/countries/europe/thales-united-kingdom

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Professor <u>Trevor Taylor</u>, Royal United Services Institute



Senior Fellow <u>Fenella McGerty</u>, International Institute for Strategic Studies

Glossary

Term	Meaning
ASHE	ONS Annual Survey of Hours and Earnings
BRES	ONS Business Register and Employment Survey
DGP	Defence Growth Partnership
FTE	Full Time Equivalent
GVA	Gross Value Added
Indirect Jobs	Jobs supported within companies' supply chains resulting from companies' spending in that supply chain
Intermediate Goods	Semi-finished goods used to produce another final good
ITL1	International Territorial Level 1
С3	Command, Control, and Communication
MOD	UK Ministry of Defence
ONS	UK Office for National Statistics
PRODCOM	ONS UK Manufacturers' Sales by Product
R&D	Research and Development
SIC	Standard Industrial Classification
SME	Small and Medium Enterprises
STEM	Science, Technology, Engineering and Mathematics

Sources

Sources:

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